



# Disadvantaged Business Enterprise Unified Certification Program

*Acknowledges*

## Harbor Foam Inc.

*As a certified DBE in accordance with 49 CFR Part 26 as  
published in the Code of Federal Regulations*

July 28, 2011

Date Issued: \_\_\_\_\_

Tonya Doyle-Bicy, Manager  
Office of Business Development

July 28, 2012

Annual Renewal Date: \_\_\_\_\_

Patricia A. Collins, Administrator  
DBE Program

MDOT has certified your firm as a DBE on behalf of all Michigan Unified Certification Program (MUCP) partnering agencies.

This certificate is accurate as of the date issued. It remains valid assuming all DBE Program requirements are met, however it is subject to change. For the most up to date information, please visit the MUCP website at: [www.michigan.gov/mdotdbe](http://www.michigan.gov/mdotdbe) prior to issuing any or all subcontracts.